UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLUMBIA

NATIONAL WOMEN'S LAW

CENTER, et al.,

. CA No. 17-2458 (TSC)

Plaintiffs,

. Washington, D.C.
OFFICE OF MANAGEMENT . Thursday, April 25, 2019
AND BUDGET, et al., . 11:04 a.m.

Defendants.

TRANSCRIPT OF ORAL RULING HEARING BEFORE THE HONORABLE TANYA S. CHUTKAN UNITED STATES DISTRICT JUDGE

APPEARANCES:

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PROCEEDINGS

THE DEPUTY CLERK: Your Honor, we have Civil Action
17-2458, National Women's Law Center, et al., versus the Office
of Management and Budget, et al. We have Mr. Jeffrey Dubner,
Ms. Robin Thurston, and Ms. Sunu Chandy representing the
Plaintiffs. We have Ms. Tamra Moore and Ms. Carlotta Wells
representing the Defendants.

THE COURT: Okay. Good morning, everyone.

Sorry to have to bring you all back here, but I thought it would be appropriate to place my reasons for my findings on the record, and it was just more efficient to do it this way. So I appreciate you all being here.

We're here for my decision on the appropriate relief after the April 16, 2019, hearing. I will give my reasoning on the record now. After the hearing, I'll issue a written order.

Now, as a preliminary matter, the Court wants to deal first with the declaration submitted by counsel for the Government and the issues that it touches upon.

Plaintiffs, at least since the beginning of December of 2018, have been under the impression that if the Court ruled in their favor on the cross-motion for summary judgment, then the Government could begin the process of collecting Component 2 data almost immediately. That understanding was based on communications between Plaintiffs and the Government on December 3, 2018.

During negotiations concerning a request by the Government for an extension of time, Government counsel represented in an e-mail that the Office of Management and Budget stated it would take, I quote, "1 day" to, I quote, "get Component 2 'live' should Plaintiffs prevail in this case."

The e-mail also stated that Government's counsel was waiting to hear back from the EEOC. The representation from OMB that Component 2 data could go live in one day was the basis for Plaintiffs agreeing to the Government's Consent Motion for an extension filed on December 4, 2018.

In other words, this Consent Motion reflected the understanding that, if the Court resolved the summary judgment motions with sufficient time before the March 31, 2019, data collection, that collection could include the stayed Component 2 information if the Court ruled in Plaintiffs' favor.

Whether or not the Government's earlier communication had explicitly stated only that OMB could go live in a day -- and there perhaps remained some uncertainty about EEOC's turnaround time -- the Government certainly reinforced Plaintiffs' understanding that both agencies could go live virtually immediately when it included Plaintiffs' language about timing in its Consent Motion, and for months did not reveal the information it had from EEOC to Plaintiffs or to the Court.

Consent Motion stated, ECF No. 24: "Pursuant to Local Rule 7(m), counsel for Defendants conferred via e-mail with

 Plaintiffs' counsel regarding Defendants' request.

In response to Defendants' request, Plaintiffs stated the following: 'Plaintiffs consent to an extension until December 20, 2018 and the additional proposed briefing deadlines, so long as the extension gives the Court sufficient time to resolve the pending motions in advance of the scheduled March 31, 2019 data collection, so that the 2019 data collection could include the stayed pay data collection (if the Court resolves the litigation in Plaintiffs' favor.)'" That's from ECF No. 24.

Counsel for the Government included this language in the Consent Motion, which was filed on December 4, 2018, even though she had already received information to the contrary from the EEOC. Earlier on December 4, 2018, EEOC notified Government counsel by e-mail that it would take -- its estimate was that it would take until January 2021 to begin national implementation of pay data collection.

Even though the Government had information in early

December 2018 indicating that EEOC would not even begin

collecting Component 2 pay data until nearly two years after

Plaintiffs and the Court thought it would be completed, the

Government allowed Plaintiffs and the Court to continue under

the misimpression about how quickly collection could proceed.

For example, on February 5, 2019, Plaintiffs stated in a pleading to the Court: "a ruling on the merits by the end of February should allow EEOC to incorporate the improperly stayed

component of the data collection without further disruption to the EEO-1 schedule." And I'm quoting from ECF No. 38. The Government did not correct this representation from Plaintiffs to the Court.

This background is very important because, at the time of the Court's summary judgment decision on March 4, both the Court and the Plaintiffs believed that the removal of the stay would allow for an efficacious and prompt collection of the Component 2 pay data for both 2017 and 2018 as part of the timeline for the Component 1 2018 pay data.

However, since the summary judgment decision was issued, the Government has represented that EEOC could not begin collecting the 2018 Component 2 data until September 30, 2019 and that it will not be collecting the 2017 data.

Moreover, the Government's failure to disclose its actual position with regards to timing is affecting Plaintiffs' litigation decisions now. If the Government had revealed to the Court and Plaintiffs in December 2018 that EEOC was representing that it could not begin collecting Component 2 pay data until 2021, the Court would have provided Plaintiffs the opportunity to conduct discovery and contest this factual representation.

Now the Court and Plaintiffs know that the 2021 representation was incorrect because EEOC currently states it can complete the collection by September 30, 2019. But, even worse for Plaintiffs, although they know that a prior EEOC

 factual estimation was incorrect, they are effectively being forced to accept Dr. Haffer's factual assertion about EEOC's timeline as true because discovery now would consume too much time.

In its latest filing, the Government provides various reasons why it did not disclose the information that it had from the EEOC earlier to the Court and to the Plaintiffs.

The Court finds these reasons to be unpersuasive.

First, the Government states that it did not provide the information from EEOC to Plaintiffs because it believed that information would be, in quotes, "unsatisfactory" to Plaintiffs. That is certainly not a reason to fail to turn over vital information. This information was critical to both Plaintiffs and the Court for understanding when the Court needed to act.

Second, the Government also states that it did not turn over the information because it would have been a diversion of time and a collateral issue. It was -- and continues to be -- not at all collateral, because it goes to the heart of the effectiveness of any relief Plaintiffs secured.

Third, and most revealing, EEOC's own attorney says she was not convinced that EEOC could not begin collecting information until 2021. This is troubling, because it shows that even EEOC's lawyers believed that EEOC was not credible in the information it was providing to Plaintiffs and to the Court and what impediments, if any, stood in the way of an efficient

collection. Needless to say, this misrepresentation casts a shadow over the Government's current representations that it cannot promptly and efficiently collect the Component 2 information with Component 1 information.

Turning to the issue of the Government's pleadings since the Court's summary judgment decision and Dr. Haffer's Declaration and testimony, the Court finds that some of the Government's purported reasons for not collecting Component 2 information during the reporting period for Component 1 information lack merit.

First, EEOC's alleged privacy and data security concerns are not adequate reasons for its lack of prompt compliance.

During questioning from the Court, Dr. Haffer conceded that his goal was to exceed federal standards. He did not contend that the approved data collection would not meet current federal standards. Likewise, Dr. Haffer also testified that he knew of no data breaches at EEOC and that storing aggregate pay data does not make EEOC security measures less effective.

Dr. Haffer's concern about inadvertently releasing information that could be reverse engineered to identify an individual person is misplaced. By policy, the EEOC excludes information aggregated from a small number of employees, eliminating the concern that this aggregated information could be used to identify particular employees or employers based on unusual combinations of demographic information, job category,

and pay band.

Second, the utility of the Component 2 data should be irrelevant to EEOC's ability to comply promptly with the collection of the Component 2 data. Specifically, while the Government questions the adequacy of the prior pilot study and the decision to use pay bands, these issues were previously considered and dealt with during the Paperwork Reduction Act approval process.

I want to speak for a moment about the Government's actions since the stay. The Government's actions during the time between OMB's stay and the Court's summary judgment order, and between the Court's summary judgment order and today, indicate that the Government is not committed to a prompt collection of Component 2 information.

Starting with the time period between OMB's stay and the Court's summary judgment decision, the Court finds that no meaningful review of Component 2 pay data was conducted during the stay, which was ostensibly the reason for the stay in the first place. It also appears that EEOC did not take any action in response to the Rao Memorandum's directive that it prepare a new information collection package for OMB to review.

Additionally, the EEOC failed to prepare -- or even consider preparing -- a contingency plan for the Component 2 data collection in the event Plaintiffs prevailed in this lawsuit.

In response to questioning from the Court about what steps, if any, EEOC took to prepare for the collection of Component 2 information between the time of the stay and the summary judgment decision, Dr. Haffer testified about "four major activities."

He testified that EEOC conducted an assessment of the entire data collection activity, hired staff with expertise in survey research and in data science and statistics, started the EEOC data and analytics modernization program, and began to carry out the evaluation to understand what EEOC can do better.

However, Dr. Haffer conceded that these four general activities were not done with an eye towards collecting

Component 2 information, but rather with an eye to improving overall data collection activities. And later, during questioning from Plaintiffs' counsel, Dr. Haffer testified that he was not aware of any contingency plan for implementing Component 2 information.

Furthermore, while EEOC purports to be concerned with the prior pilot study, it did not, either before the stay or during the stay, conduct a subsequent pilot study. Dr. Haffer testified that this was because EEOC was focused on the Component 1 information.

Finally, Dr. Haffer neither knew about nor reviewed the internal work that EEOC had previously done on employer guidance for Component 2 information, even though 11 months had passed

between OMB's approval of Component 2 and its subsequent stay.

As Dr. Haffer testified, at the time of the stay, OMB was on track to begin the collection of Component 2 information in just a few months, in January 2018. It is difficult for the Court to figure out why Dr. Haffer did not at least review this

work either during or after the stay.

Turning to the time period between the Court's summary judgment decision in March of this year and today, during this time period, the EEOC has not finalized the contract with NORC, provided a reason why it has not yet alerted employers that they will be required to submit Component 2 data by September 30, 2019 at the latest, has not issued a Federal Register Notice to alert regulated entities that the stay has been lifted, it has not restored the prior Component 2 guidance from its website, and it has not revisited the internal work it did to implement the Component 2 data collection in the period before the unlawful stay.

Additionally, in the event the collection is not completed by September 30, 2019, the Government has been unable to make any satisfactory commitments that it would collect Component 2 data beyond that date.

In sum, this factual background reflects that the Government has not demonstrated a commitment to efficiently collect the Component 2 pay data, and over the course of several months has affirmatively left both the Court and Plaintiffs to

labor under the misimpression about when and how the Government could collect this information.

The first issue for the Court to deal with is the timing of the collection of the calendar year 2018 data.

Based on Dr. Haffer's testimony, Plaintiffs have withdrawn their request for the Court to order that Component 2 data be collected by May 31, 2019. This concession is based on Dr. Haffer's testimony that NORC at the University of Chicago informed him that it would, in quotes, "walk away" if it was asked to collect the data any quicker than September 30.

As Plaintiffs note in their summation, they did not have the opportunity to depose Dr. Haffer or officials at NORC, or to conduct any other type of discovery to challenge his factual assertion by NORC as testified to by Dr. Haffer. As stated earlier, the Court recognizes that Plaintiffs are in a very tough position because time is of the essence and discovery on this matter would further delay these proceedings to Plaintiffs' detriment.

Nonetheless, for current purposes, Plaintiffs are assuming the accuracy of Dr. Haffer's representation about NORC's position that it needs until September 30, 2019, to collect the data. The Court will do the same, even though the Court harbors its own doubts that it is impossible for NORC or EEOC to collect the data any sooner.

However, because Plaintiffs are agreeing to delay the

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collection of the Component 2 data until September 30, the Court must impose safeguards to ensure the completeness of the collection. These orders are even more pressing and necessary because, as I have laid out, the Government does not have clean hands in this case.

The second issue that I must decide is how many years of Component 2 data EEOC must collect. When this Court ordered the vacatur of OMB's stay of the data collection, EEOC was required to collect two years' worth of pay data. The Government has conceded this point in their pleadings.

However, the Government now contends that the Acting Chair has the authority to forgo the collection of calendar year 2017 data. This position conflicts with this Court's summary judgment order: Two years of pay data must be collected.

The EEOC is required to collect a second calendar year of Component 2 data in addition to calendar year 2018 data. The Government may collect 2017 pay data or 2019 pay data, and the Court will get into the details of this further.

The Court is not convinced that EEOC is unable to collect Component 2 data for calendar year 2017 this year. While Dr. Haffer expressed concerns -- both in his Declaration and during his testimony -- that collecting 2017 data could decrease response rates and increase errors in the collection process, the Court views these concerns as speculative, generalized, and, at times, unsubstantiated.

Dr. Haffer did not state that it would be impossible to collect 2017 Component 2 data for this collection period or that EEOC would be unable to resolve its concerns through various means such as additional contracting support or extending the period for employers to comply.

While it seems that EEOC would prefer to collect only 2018

Component 2 data for this year's collection period, the Court

still believes that if diligent and best efforts -- and I should

add "prompt" -- diligent and best efforts are made, EEOC would

be able to collect 2017 pay data during this year's collection

period.

Nevertheless, Plaintiffs have agreed that their summary judgment relief would be satisfied if EEOC collected 2019 calendar year pay data during next year's reporting period and, the record is clear, that this option would pose none of the concerns raised about collecting 2017 data this year.

In response to a question from the Court, Dr. Haffer testified that if EEOC collected 2019 data in 2020, that scenario would resolve any concerns he had from a reliability-and-validity-of-the-data perspective.

Therefore, the Court will be ordering and declaring that the summary judgment opinion and order require the collection of the missing two years of Component 2 pay data.

The Court will also be ordering EEOC to immediately take all steps necessary to complete the Component 2 data collection

for calendar years 2017 and 2018 by September 30, 2019.

The Court will also be ordering that EEOC may satisfy the Court's order requiring two years of data by collecting EEO-1 Component 2 data for -- excuse me -- EEOC Component 2 data for 2019 during the 2020 EEO-1 reporting period.

The Court will be ordering that if EEOC determines to exercise the option to collect EEO-1 Component 2 data for 2019 instead of 2017, it must notify the Court and Plaintiffs of that decision by May 3, 2019.

Next, the Court must deal with the tolling issue. In its submission in response to the Court's questions during the March 19, 2019 status conference, ECF No. 54, although directed to by the Court, the Government did not state its position or challenge Plaintiffs' contention that the illegal stay tolled the expiration of the three-year authorization of the Component 2 data collection.

Although this omission was pointed out by Plaintiffs in their opposing pleading, again the Government was silent on the issue in its reply pleading, ECF No. 63. As this Court stated at the last hearing, the Court considers this issue conceded.

Notwithstanding the Court's statement that it viewed this issue as conceded, for the first time, in its summation pleading, the Government takes a position that there is no legal basis for tolling the expiration of the authorized period for collecting Component 2 pay data.

Assuming for purposes of argument that the Court has not already treated the issue as conceded, the Government is still legally and equitably incorrect. OMB's stay tolls the three-year approval period. This ruling is supported by the text and purpose of the Paperwork Reduction Act.

First, focusing on the statutory language, 44 U.S.C. § 3507(g) expressly states that the director of OMB "may not approve a collection of information from a period in excess of 3 years." The three-year limitation is tied to OMB's actions. When OMB stayed its approval authority, it stayed the running of the three-year period.

The purpose of the Paperwork Reduction Act also supports this Court's ruling on tolling. The PRA has twin aims: to minimize the burden to the public of information collection while maximizing the utility of information collected. Tolling the three-year time period does not increase the burden on filers beyond the initial three-year approval, and the Government will collect the same amount of information as OMB originally approved.

Moreover, this Court has the power to fashion a remedy that extends beyond a statutory lapse date. And I'll cite to Burr v. Ambach, 863 F.2d 1071, from the Second Circuit; Connecticut v. Schweiker, 684 F.2d 979, from the D.C. Circuit; and Andrulis Residential Corporation v. U.S. Small Business Administration, No. 90-2569, 1990 WL 169318, in the District

Court of the District of Columbia.

Finally, on this point, it is important not to lose track of the fact that the Government is in this position because of its own actions, including the Government's unlawful stay, the agency's failure to engage in a review during this stay, EEOC's failure to prepare any type of contingency plan for Component 2 data collection, and the incorrect and incomplete information regarding timing for compliance provided by the Government to Plaintiffs and to the Court.

As mentioned earlier, it is apparent to the Court, on the record before it, that no meaningful review of Component 2 pay data was conducted during the stay. It also appears that EEOC did not take any action in response to the Rao Memorandum's directive that it prepare a new information-collection package for OMB to review.

Finally, on the tolling issue, the Court is concerned about the incentives for both the Government and employers if the Court did not rule that the time was tolled. The Government would have an incentive to further slow-roll the collections this year, and employers that did not want to submit pay data would have the incentive to delay reporting in the hopes of not complying at all.

The Court has a responsibility to fashion an order that ensures that EEOC completes the Component 2 data collection.

Since the Court's March 4 summary judgment order and opinion --

with numerous filings and court appearances -- the Court does not yet have adequate assurances from the Government that it will complete Component 2 data collection. Therefore, the Court finds it necessary to order additional ancillary relief.

As stated earlier, I will order EEOC to immediately take all steps necessary to complete the Component 2 data collection by September 30, 2019.

Component 2 data collection will not be deemed complete until the typical numbers of EEO-1 reporters submit the required Component 2 reports. Plaintiffs suggest -- and the Court finds it to be a reasonable suggestion -- that "typicality" be defined as when the percentage of EEO-1 reporters that have submitted their required EEO-1 Component 2 reports equals or exceeds the mean percentage of EEO-1 reporters that actually received EEO-1 reports in each of the past four collection years.

The Court will also order the Government to provide regular reports to Plaintiffs and to the Court.

Additionally, the Court is troubled as to why the EEOC has not provided a date when it will notify EEO-1 reporters about their obligation to submit Component 2 pay data no later than September 30, 2019, and also why EEOC has not issued a Federal Register Notice to alert the regulated community that the stay has been lifted.

Therefore, the Court will be ordering that by April 29, 2019, EEOC must issue a statement on its website and submit the

same for publication in the Federal Register, notifying EEO-1 filers that they should prepare to submit Component 2 data no later than September 30, 2019. The Court is not convinced that an increase in questions from the regulated community warrants a delay on this front.

Finally, the Government still has not provided an adequate plan for collecting Component 2 pay data after September 30, 2019. While the EEOC has stated that it anticipates completing collecting the Component 2 information by September 30, 2019, this is far from an adequate assurance.

In fact, in the Government's summation, it stated, and I quote, "If circumstances arise whereby the scheduled opening of the Component 2 pay data collection is seriously delayed, the EEOC could request an emergency extension of the EEO-1 PRA approval from OMB in order to allow sufficient time to conduct the collection of pay data from 2018." Taken from ECF No. 69. This is far from a commitment that it would.

Moreover, the Government has not explained how it would affirmatively act to secure compliance by employers beyond September 30. While Dr. Haffer testified that EEOC could accept data if employers chose to submit it, he also testified that EEOC would take no steps after September 30 to retrieve the data from employers who are not in compliance.

The Court will next deal with Plaintiffs' request that the Court order, in the event that EEO-1 Component 2 pay data

collections for calendar years 2017 and 2018 are not complete by September 30, 2019, or if the EEOC determines to collect calendar year 2019 data in lieu of calendar year 2017 data, that Defendants must exercise all authorities to provide for emergency extensions of these data collections until the data collections are complete.

The Court is going to hold this request in abeyance.

At this point, based on the limited briefing on the issue,
the Court believes that its ruling on the tolling issue is
sufficient to protect Plaintiffs' remedy. However, the Court
is willing to revisit this issue if Plaintiffs wish to submit
additional briefing later.

Finally, for all the relief just discussed, the Court has the authority to order such relief to ensure the Government complies with the Court's summary judgment order.

The Court will cite to United States Bank National

Association v. Poblete, No. CV 15-00312, an opinion written by

Chief Judge Howell, 2017 WL 4736712; Kramer v. Secretary of

Defense, 39 F.Supp 2d 54; National Venture Capital Association

v. Duke, Civil No. 17-1912, decision written by Judge Boasberg

of this court; Mendoza v. Perez, 72 F.Supp.3d 168.

Despite the Government's contention, nothing about the EEOC's Acting Chair's statutory authority alters this Court's conclusion. The EEOC is subject to the summary judgment decision -- the EEOC has always been a defendant in this case --

and it must comply with court orders.

Moreover, the Acting Chair's authority is limited by EEOC's regulation, which requires that employers file the operative version of the EEO-1 form annually, and that's at 29 C.F.R. § 1602.7. The current EEO-1 form includes the Component 2 data collection. The Acting Chair cannot waive this requirement for a reporting year.

For the reasons discussed, the Court will be issuing the following order today with potential slight modifications:

- ORDERED and DECLARED that the Court's summary judgment opinion and order, ECF Nos. 45, 46, require that Defendant EEOC collect EEO-1 Component 2 pay data for calendar years 2017 and 2018.
- ORDERED that in lieu of collection of Component 2 data for calendar year 2017, the EEOC may satisfy the Court's order requiring two years of data by collecting EEO-1 Component 2 data for 2019 during the 2020 EEO-1 reporting period. If the EEOC determines to exercise the option to collect EEO-1 Component 2 data for 2019 instead of 2017, it must notify the Court and Plaintiffs of that decision by May 3, 2019.
- It is ORDERED that Defendant Office of Management and Budget's August 29, 2017 stay of its approval of the revised EEO-1 form tolled the three-year period of that approval for the duration of the stay, which lasted 553 days. Accordingly, the Court DECLARES that, barring further interruptions of the

approval or extensions, the Paperwork Reduction Act approval for the revised EEO-1 form, including Component 2 pay data, OMB Control No. 3046-0007, shall expire no later than April 5, 2021.

- It is FURTHER ORDERED that the EEOC must immediately take all steps necessary to complete the EEO-1 Component 2 data collection for calendar years 2017 and 2018 by September 30, 2019. If the EEOC exercises its option to collect EEO-1 Component 2 data for 2019 in lieu of 2017, that collection must occur in the 2020 EEO-1 reporting period.
- It is ORDERED that by April 29, 2019, the EEOC must issue a statement on its website and submit the same for publication in the Federal Register notifying EEO-1 filers that they should prepare to submit Component 2 data no later than September 30, 2019.
- ORDERED that beginning on May 3, 2019, and continuing every 21 days thereafter, the EEOC must provide reports to Plaintiffs and the Court of notice of all steps taken to implement the EEO-1 Component 2 data collections since the prior report, notice of all steps to be taken during the ensuing three-week period and indicating whether the EEOC is on track to complete the collection by September 30, 2019.
- It is FURTHER ORDERED that the EEO-1 Component 2 data collections will not be deemed complete, for the purpose of this order, until the percentage of EEO-1 reporters that have submitted their required EEO-1 Component 2 reports equals or

exceeds the mean percentage of EEO-1 reporters that actually submitted EEO-1 reports in each of the past four reporting years.

 It is FURTHER ORDERED that the Court will retain jurisdiction over this matter for the purposes of enforcing its March 4, 2019 summary judgment opinion and order as well as this Order.

I do have a clarifying question for Plaintiffs and the Government. As currently worded, by April 29, 2019, the Government must issue a statement on its website and submit the same for publication in the Federal Register notifying EEO-1 filers that they should prepare to submit Component 2 data no later than September 30, 2019.

However, the Government has until May 3 to determine if it wants to exercise the option to collect EEO-1 Component 2 data for 2019 instead of 2017. This means that on April 29, 2019, EEOC may not know what to tell employers about the collections of data other than 2018.

So, Plaintiffs, do you want to give your position or clarify on that point?

MS. THURSTON: Yes, Your Honor. That's a fair question. We think that, at a minimum, by the 29th it would be appropriate for the EEOC to notify employers that they will be submitting some Component 2 data by September 30, at least the 2018 calendar-year information. If the EEOC has decided by then

which of the other calendar years to require, they could provide that notification as well. Otherwise, I think it would be acceptable for the EEOC to notify employers that they will provide additional information about which of the second calendar years would be required to be submitted by May 3. THE COURT: All right. Ms. Moore? MS. MOORE: That sounds reasonable to us. THE COURT: All right. Thank you. That was easy. All right. Thank you all. (Proceedings adjourned at 11:42 a.m.)

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CERTIFICATE

I, BRYAN A. WAYNE, Official Court Reporter, certify that the foregoing pages are a correct transcript from the record of proceedings in the above-entitled matter.

